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The Director of Central Intelligence
Washington, D.C. 20505

NIC No. 02884-87
17 July 1987

National Intelligence Council

MEMORANDUM FOR: Deputy Director of Central Intelligence

FROM: Maj Gen Frank B. Horton III, USAF
Chairman

SUBJECT: DCI Representation on Senior Interagency Group,
Interagency Group, and Intelligence Working Group in
Support of Low Intensity Conflict; []

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1. [] establishes several working groups which require DCI
representatives in support of National Policy and Strategy for Low Intensity
Conflict.

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2. The Senior Review Group [] will act as the
congressionally mandated board for Low Intensity Conflict. The DCI is the
Intelligence Community member of this group.

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3. In support of the Senior Review Group Mr. Carlucci has established a
Senior Interagency Group and an Interagency Group. The DCI and CIA will
both have representation on these groups. I suggest the following officers
to serve on the groups as the DCI's representative:

- A. Senior Interagency Group: Only one DCI representative appears to
be desired on this group. Lt Gen Heinz has expressed an interest
in serving as the DCI representative. This is probably appropriate
at this juncture. Although we are not sure what the SIG will
address over time, from our best efforts to scope it out, it
appears the SIG will address a mix of issues related to
intelligence: collection and production in support of LIC, and
organizational and programmatic implications for the community.
Much of this falls under the D/ICS charter, but not all. Thus I
propose that the Chairman, NIC be designated as an alternate
member, to serve when the agenda of the SIG focuses on more
substance. If experience with the SIG indicates that substance
turns out to be the dominant subject for discussion, we could shift
Chairman, NIC from alternate to primary member. I have discussed
this with the Director, ICS, and he concurs.
- B. Interagency Group: It appears that more than one DCI repre-
sentative may be acceptable in this group. Thus I propose that one
position on the IG should be filled by an NIO or Senior A/NIO.
Until the needs of the Senior Review Group are clearer I believe it

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is best to maintain continuity on the IG. NIO/AL/AG Kate Hall []
[] is familiar with the issues and
the current participants. It may be necessary in the future to
involve NIO/GPF and CT. However, considering what we now know, I
feel Kate Hall is the best choice for this job.

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- C. An Interagency Requirements Working Group has been established to produce an intelligence working plan in support of Low Intensity Conflict. [] from the NIC/AG is working with this group, as is a representative from the IC Staff. We propose to continue this arrangement. (See Attachment)

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4. The senior groups will soon meet; the tentative dates are: The Senior Review Group (4 or 5 August), The Senior Interagency Group (29 July), and The Interagency Group (27 July). Announcement of this schedule should be published by the NSC shortly.

5. Request your concurrence on DCI representatives as recommended.

Very respectfully,


Frank B. Horton III

Attachment:
As stated

APPROVED:

Deputy Director of Central Intelligence Date _____

cc: D/ICS

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NIC No. 02884-87
17 July 1987

SUBJECT: DCI Representation on Senior Interagency Group,
Interagency Group, and Intelligence Working Group
in Support of Low Intensity Conflict; [redacted]

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DCI/NIO/AL/AG/ [redacted]

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Distribution:

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- 1 - NIO/CT (w/att)
- 1 - NIO/AL/AG (w/att)
- 1 - NIC/AG (w/att) [redacted]
- 1 - NIC/AG Chrono (w/att)
- 1 - NIC/AG Subj (w/att)

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7 July 1987

MEMORANDUM FOR: Chairman, NIC

VIA: Vice Chairman, NIC (Mr. Hutchinson)

FROM:

[REDACTED]

NIC/AG

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SUBJECT: LIC Update and the Manning of DCI Positions
on the Various Interagency/Working Groups

1. Background [REDACTED] National Policy and Strategy for Low Intensity Conflict was signed by the President 1 July 1987.
(See Attachment)

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2. The NSDD establishes several levels of decision making and review in the LIC policy and strategy process. It will be necessary in the near future to decide what level of personnel and who will represent the DCI on the various boards and working groups.

- a. A Senior Review Group (SRG) established by NSDD 276 will be the cabinet level Interagency group for the consideration of LIC relevant national security issues. This group will serve as the Congressionally mandated "Board for Low Intensity Conflict." This will most probably be the DCI or his representative.
 - b. A Senior Interagency Group (SIG) for LIC will be established to support the Senior Review Group. Level of representation will be left to the participating agencies but will most likely be an SIS-3 or 4 level.
 - c. An Interagency Group for Intelligence (IG) will be established to support the SIG. The level of representation on this board will again be left to the participating agencies. We anticipate this will also be an SIS-3 or 4 billet.
3. Recommendations
- a. SIG membership should be either by Head of the IC staff or the Chairman of the NIC. This is a DCI decision. However, we feel the Chairman, NIC would bring a wider scope to the position.

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- b. IG membership should be an NIO level or at minimum a senior A/NIO. Until it is decided how involved the NIC will become in the broad LIC issue, we believe that maintaining working group continuity is the best approach. NIO/AL Kate Hall worked on the SIG which developed the LIC NSDD. She is familiar with the issues and the players. When it is determined what issues the IG will address it may become necessary to involve the NIOs for GPF and CT. For the present, however, NIO/AL (AG) seems to be the correct choice.

4. An Intelligence requirements working group has been established to produce a working plan by 10 July addressing the NSDDs priority action; determining intelligence requirements relating to Low Intensity Conflict. [redacted] from the IC staff and [redacted] from the NIC/AG are currently on this working group.

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Attachment:
As stated

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17 July 1987

NOTE TO: C/NIC

FROM: NIO/AL/AG

1. I have spoken with Kenneth Kissell from the National Security Council on the phone. He says that it is a tough call about the Intelligence Community staff vs. the National Intelligence Council representation on the SIG and IG. One of the first tasks both the IG and SIG will be working on is a review of Intelligence Community production and collection on LIC related issues. I ran through our ideas in the memo with him and he said it sounded good to him but deferred to us. (i.e. not really helpful) The schedule will be published by the National Security Council either today or Monday.

2. I will be gone this afternoon. Nancy is available to help you with the memo.

Kate (NB)